HOLTON USD #336 District Totals NEEDS ASSESSMENT #1

2022-2023 SCF	OOL NEEDS A	SSESSMENT fo	r BUDGET PLAN	NING (HB 2512)	
DISTRICT: HOLTON USD 336			-		
SCHOOL: HOLTON DISTRICT				GRADE LEVELS: PREK -	12
SECTION 1: STUDENT NEEDS	HES	HMS	HHS	DISTRICT DATA POINT (Totals)	BARRIERS IDENTIFIED BY SCHOOL
a. How many students are in the building?	545	236	328	1109	Making therapuetic counseling more accessable would be
b. Percentage of students with an active IEP?	10%	10%	10%	10%	very beneficial.
c. Percentage of students enrollend in ELL services?	6%	3%	1%	4.3%	Increase funding in ESL programs
d. Percentage of students idenified as At-Risk (Free Lunch)?	0	36%	29%	21.67%	
e. What is the teacher to student ratio average?	1:18	1:11	1:14.9	97 out of 1109 or 1:11.4	Focusing in on one test does not create a condusive learning
f. What is the teacher to student ratio median? Or average class enrollment per period?	1:18	1:16	19.8		enviroment
g. Are the needs of foster care students being met? If no, what supports are needed?	No,	Yes	Yes	Emotional support needed	Lack of Special Education funding is taking away from all
h. Are there gaps in student success among race/ethnicity student subgroups?	Yes the ELL subgroup	No	N/A due to subgroup number	EL subgroup needs help	students needs and creating a barrier.
i. Do you have a tiered system of support to target reading growth? Yes/No	Yes	Yes	Yes	YES	Dedicated time and staffing for tierred support systems.
i. Do you have a tiered system of support to target math growth? Yes/No	Yes	Yes	Yes	YES	1
k. Do you have local assessments to measure reading growth? Yes/No	Yes	Yes	Yes	YES	1
I. Do you have local assessments to measure reading growth: 165/166	Yes	Yes	Yes	YES	
	Tes	163	103	120	
n. Do you have learning opportunities for students to focus on academic needs outside the					
traditional classroom setting? Yes/No	Yes	Yes	Yes	YES	
p. Reviewing state assessment data, what steps are you taking for all student to maximize	continue MTSS in Rdg &	continued MTSS for	Math and Reading		
their scores?	Math	Math/Reading	Intervention Times	Math and Reading	
o. Have you set targets/goals to move students out of proficiency Levels 1 and 2 on state		No specific to individual			
				Hotel 12 Gr	
	No	students	Yes	This is always a goal	delle com delle
assessments? SECTION 2: STATE BOARD OF EDUCATION OUTCOMES	No HES	students	Yes		BARRIERS IDENTIFIED BY SCHOOL
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ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32, 72-3218	HES	HMS	HHS	DISTRICT DATA POINT (Totals)	BARRIERS IDENTIFIED BY SCHOOL
a. If a high school ~ we teach the subjects and areas of instruction necessary to meet the					Barriers to the academic or vocational fields would be main
graduation requirements adopted by the state board of education.			Yes	YES	based around the vocational fields.
b. Is every child in your school provied at least the following capacities:					Updated Curriculum resources and technology with the
1. Sufficient oral and written communication skills to enable students to function in			Yes- Required English and		funding to match. Could increase LOB.
complex and rapitally changing civilization.	yes	yes	technology courses	YES	
			Yes- Civics and Government		
2. Sufficient knowledge of economic, social, and political systems to enable students			courses required for		
to make informed choices.	N/A	yes	graduation	YES	
			Yes- Civics and Government		
3. Sufficient understanding of governmental processes to enable the student to			courses required for		
understand the issues that affect his or her community, state and nation.	N/A	yes	graduation	YES	
4. Sufficient self-knowledge and knowledge of his or her mental and physical	yes	yes	Yes- Character Strong	YES	
4. Sallistelle sell lateri ougs and lateri sugs of the 17 lb. William and a sell-	,		Yes-Graduation		
5. Sufficient grounding in the arts to enable each student to appreciate his or her		ves - all students must	requirements include fine		
cultural and historical heritage.	yes	take a fine arts class	arts and history credits	YES	
6. Sufficient training or preparation for advanced training in either academic or	,,,,		, , , , , , , , , , , , , , , , , , , ,		
vocational fields so as to enable each child to choose and pursue life work		not at the middle school			
Intellignetly.	ves	level for all students	Yes - 10 CTE Pathways	YES at the HS	
7. Sufficient levels of academic or vocational skills to enable students to complete		not at the middle school			
favorably with their counterparts in surrounding states, in academics or in job market.	yes	level for all students	Yes- 10 CTE Pathways	YES at the HS	
SECTION 5: STAFF NEEDS	THES	THMS	Тннѕ	DISTRICT DATA POINT (Totals	BARRIERS IDENTIFIED BY SCHOOL
Children College Chronic Children Chronic Children Chronic Children Childre	-	HIVIS	Inno	DISTRICT DATA CONT. (1000)	District has been short 3 custodians all year long
tudents under ESEA guidelines which requires every classroom to contain an educator who	No, 4 teachers are not				No Certified Librarian.
s certified in the content area being taught in said classroom and meet the goals of the	certified in assigned		Yes	YES	Need more counsleors and social Workers.
chool?	content area	yes	res	163	One district nurse.
. How many classified support staff are currently employed and how many are needed at	20	13	14	68	97 teachers in the district to 1109 students.
his building?	39		14		1
. Are there appropriately licensed support personnel such as counselors, librarians, nurses,		MS, no librarian but a	No	NO	
etc.?	yes	para dedicated to the	NO	NO	
i. Are principals and other key staff trained to provide instructional leadership and				l vee	
professional development to teachers?	yes	yes	Yes	YES	-
. What is the teacher to student ratio average?	1:18	1:15	1:14.5	97 out of 1109 or 1:11.4	the second secon
ECTION 6: FACILITY NEEDS	HES	HMS	HHS	DISTRICT DATA POINT (Totals	BARRIERS IDENTIFIED BY SCHOOL
. Is there adequate space for student learning?	Yes	yes	Yes	YES	Staffing and funding to repair and upkeep facilities.
				YES	Capital outlay funding is maxed at 8 mills.
nade?	Yes; Repairs	yes	Yes	YES	
ECTION 7: FAMILY NEEDS/COMMUNITY RELATIONS	HES	HMS	HHS		BARRIERS IDENTIFIED BY SCHOOL
. Do you have regular events to engage parents with teachers?	No	no	Open House, Freshman	NO	COVID has been difficult for our district to meet with fa
. What types of caregiver training programs (teaching guardians how to give students help			Open House, Freshman		and to build relationships. Our Guatamalan families are st
vith homework, use of technology that students will be required to use, etc.) are provided?	none	none	orientation, SEL family night	Not Sufficient	isolated due to the language barrier.
. Do you have an active Site Council?	Yes	yes	Yes	YES	
Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership?	Yes	yes	Yes	YES	4
What types of communication exists with families? Is it adequate?	School Reach, Direct Mailings, Phone Calls, Facebook, Website, Remind (Yes)	Remind, Facebook, School Reach. Yes, we feel it is adequate	Social Media, School Reach, Emails, Calls	School Messenger, social media, Notes home, phone calls	
. What types of commuincation/social media exists with your community? Is it adequate?	Facebook, School Website	Facebook only. Yes	Facebook, Twitter, Instagram Staff is continually looking at updating methods to meet the needs of our community	What we have is good but it	

SECTION 8: SCHOOL DATA	HES	HMS	HHS	DISTRICT DATA POINT (Totals	BARRIERS IDENTIFIED BY SCHOOL
a. What is our building attendance rate?	95.70%	94.30%	92%	94%	Student/Parent disengagement with school (chronic
b. What is our building chronic absenteeism rate?	6%	12.60%	27.10%	15%	absenteelsm)
b. What is our district chronic absenteeism rate?	11%	16,70%	16.70%	15%	
d. What is our district graduation rate?	91.80%	91.80%	91.80%	91.80%	
c. What is our district dropout rate?	1.20%	1.20%	1.20%	1.20%	
SECTION 8A: HIGH 5CHOOL NEEDS (Only answer if you are a High School)			HHS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. What is our building graduation rate?			91.80%	91.8%	High School data is often skewed by data from Fresh Start Adult Education in graduation rate data as well as periodic
b. What is our building dropout rate?			1.90%	1.90%	influx of non english speaking students. District would rath help people obtain their diploma than focus on misaligned
c. What is our average comprehensive ACT score?	-0-1		In 2019 = 21.1	In 2019 = 21.1	data.
	400				Annual Control of the
SECTION 9: OTHER DATA	HES	HMS	HHS	DISTRICT DATA POINT (Totals	BARRIERS IDENTIFIED BY SCHOOL
Steller St William Start	HES	HMS	HHS		Middle Schol and HS lack in space and structure for lab bas
a. Based on your building leadership team analysis, what are the barriers your school faces	HES	HMS 777	HHS Aging facilities		Middle Schol and HS lack in space and structure for lab bas activitie in district science classrooms and space in general
a. Based on your building leadership team analysis, what are the barriers your school faces					Middle Schol and HS lack in space and structure for lab bas activitie in district science classrooms and space in general for project based learning in most classrooms. The major
a. Based on your building leadership team analysis, what are the barriers your school faces with non-assessment related issues?	funding	??? Money	Aging facilities	Lack of Funding from the state We will always strive to reach each individual students need: and if given the proper recourses we can reach their	Middle Schol and HS lack in space and structure for lab bas activitie in district science classrooms and space in genera for project based learning in most classrooms. The major of our classrooms are not sized for movement of students. Additional teachers to add vocational pathway classes wou

336 Holton State Assessment Review for Budget Considerations

336 Holton District Summary

(A) Identify the barriers that must be overcome for each student to achieve grade level proficiency on assessments.

There are always a number of challenges that should be considered when evaluating student success in a district. Some of the key barriers that impact our School District include, but are not limited to:

- Difficulty in scheduling and finding more time to provide teacher/staff collaboration that would support improved student learning
- Percentage/number of free and reduced students has been slowly growing
- High percentage of EL students receiving ESL/ESOL supports and services, yet funding for this group is not sufficient.
- Though not necessarily identified as at-risk using the free and reduced lunch calculation, a number of students are at a high risk of falling behind
- Declining enrollment due to COVID-19 that reduces funding and access to additional services and supports for students
- Difficulty in retaining and attracting highly qualified teachers and replacing teachers as they retire
- High increased number of students and levels of students who are in a state of trauma (Adverse Childhood Experiences, ACE Study)
- Limited access to community health services and mental health services due to staffing and not enough funds.
- Special Education funding shortfall has limited supports of our highest need students
- High levels or an increase in absenteeism among our student population
- An increasing level of social emotional challenges and needs of students
- It is difficult to encourage a student's highest performance on an assessment that does not impact their future.
- Diminishing local control limits our ability to provides supports and services specific to our student and community population
- We believe using one assessment score is not an accurate measure of student success, especially because assessments are written in a
 way to avoid 100% success for every assessment participant.

Given an appropriate level of funding for both general education and special education, there are a number of budget actions we could take to remove some barriers. Some of them include:

- Increased salary to recruit and retain high quality certified and classified staff
- · Additional staff members hired to meet the individual learning and SEL needs of all students
- Increased funding and time for staff development
- Additional substitute teachers for teacher release time
- Increase paraeducator support in special education classrooms
- Maintain low teacher/pupil ratio for greater individualized instruction
- Additional ESOL teaching staff for bilingual students
- Increase funding for Pre-K programs
- Allocating budget to focus on prevention, identification, and intervention concerning trauma and mental health issues

(C) Identify the amount of time the board estimates it will take for each student to achieve grade level proficiency on the state assessments if the budget actions would be implemented.

- Our student population brings a varying degree of cognitive abilities and disabilities which precludes us from being able to guarantee a date when all students will meet a singular level of proficiency.
- The current and future levels of school funding have a significant impact on student learning and any increases or decreases have an affect on student success. Any changes to those funding levels, in either direction, impact the ability of students to meet proficiency criteria.
- Lack of constitutional funding of special education continues to impact our ability to fully meet the needs of all students
- While assessment scores are one measure, our district does not believe that student assessment scores should be the sole measure of student proficiency and the determining factor of what defines a successful Kansan.
- Similar to how other professionals, such as doctors, lawyers, etc., cannot ensure 100% success due to a variety of factors and obstacles, we will be unable to achieve 100% proficiency
- Many of the factors that affect student success, such as trauma, poverty, mental health, and student disabilities, are out of the local board's control, so giving a time estimate on things that consistently change, or are under the control of other agencies, is not a realistic practice of a local school board.

NEEDS ASSESSMENT #1

2022-2023 SCHOOL NEEDS ASSESSN	ENT for BUDGET PLANNING	G (HB 2512)	
DISTRICT: HOLTON USD 336 SCHOOL: HOLTON ELEMENTARY SCHOOL	GRADE LEVELS: PREK-5		
SCHOOL HOLION ELEMENTARY SCHOOL	GIADE ELVELST THEN S.		
SECTION 1: STUDENT NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
a. How many students are in the building?	545	Making therapuetic counseling more accessable would be	
b. Percentage of students with an active IEP?		very beneficial.	
c. Percentage of students enrollend in ELL services?	6%	Increase funding in ESL programs	
d. Percentage of students idenified as At-Risk (Free Lunch)?			
e. What is the teacher to student ratio average? (all students to all certified staff)	1:15	Focusing in on one test does not create a condusive learning	
. What is the teacher to student ratio average? (all students to classroom teachers)	1:18	enviroment	
3. Are the needs of foster care students being met? If no, what supports are needed?	No,	Lack of Special Education funding is taking away from all	
n. Are there gaps in student success among race/ethnicity student subgroups?	Yes the ELL subgroup	students needs and creating a barrier.	
. Do you have a tiered system of support to target reading growth? Yes/No	Yes		
. Do you have a tiered system of support to target math growth? Yes/No	Yes		
. Do you have local assessments to measure reading growth? Yes/No	Yes		
Do you have local assessments to measure math growth? Yes/No	Yes		
n. Do you have learning opportunities for students to focus on academic needs outside the	Yes		
o. Reviewing state assessment data, what steps are you taking for all student to maximize	continue MTSS in Rdg & Math		
o. Have you set targets/goals to move students out of proficiency Levels 1 and 2 on state	No		
SECTION 2: STATE BOARD OF EDUCATION OUTCOMES			
Please utilize your district KESA (accreditation) and Star Recognition plans/rubrics)	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
. How are you measuring social/emotional growth?	SABERS		
. What are your targets/goals related to social/emotional growth?			
. If you have Kindergarten in your school, how do you determine students are ready for	ASQ/ASQ2		
,	Be able to complete the 5		
d. What are your targets/goals related to Kindergarten Readiness?	year old checklist		
e. How are you measuring the success of Individual Plans of Study?	N/A		
. What are your targets/goals related to postsecondary completion/attendance?	N/A		
	Curriculum, Field trips,		
n. How are you ensuring students are civically engaged?	Parades, Guest speakers		
ECTION 3: CURRICULUM NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
. What extended learning opportunities are provided (after school programs, summer	summer school by invitation		
. Are there appropriate and adequate instructional materials?	yes		
. Is current technology appropriate? If no, what technology is needed to support the			
curriculum?	yes		
SECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
. If a high school ~ we teach the subjects and areas of instruction necessary to meet the	N/A		
. Is every child in your school provied at least the following capacities:			
1. Sufficient oral and written communication skills to enable students to function in			
complex and rapitally changing civilization.	yes]	
2. Sufficient knowledge of economic, social, and political systems to enable students			
to make informed choices.	N/A		
Sufficient understanding of governmental processes to enable the student to		1	
understand the issues that affect his or her community, state and nation.	N/A		
Sufficient self-knowledge and knowledge of his or her mental and physical	1973	1	
	l _{vos}		
wellness.	yes		

Sufficient grounding in the arts to enable each student to appreciate his or her cultural and historical heritage.	yes	
6. Sufficient training or preparation for advanced training in either academic or	763	
vocational fields so as to enable each child to choose and pursue life work	yes	
7. Sufficient levels of academic or vocational skills to enable students to complete		
favorably with their counterparts in surrounding states, in academics or in job market.	yes	
SECTION 5: STAFF NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate personnel/staff to meet the needs of the school and the needs of		
students under ESEA guidelines which requires every classroom to contain an educator who		
is certified in the content area being taught in said classroom and meet the goals of the		
school?	No, 4 teachers are not certified	
b. How many classified support staff are currently employed and how many are needed at	The state of the s	
this building?	39	
c. Are there appropriately licensed support personnel such as counselors, librarians, nurses,		
etc.?	yes	
d. Are principals and other key staff trained to provide instructional leadership and		
professional development to teachers?	yes	
e. What is the teacher to student ratio average?	1:18	
SECTION 6: FACILITY NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate space for student learning?	Yes	
b. Are there necessary repairs and/or adjustment to the existing space that need to be		2
made?	Yes; Repairs	
SECTION 7: FAMILY NEEDS/COMMUNITY RELATIONS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Do you have regular events to engage parents with teachers?	No	We had Raising Reader family engagement nights planned in
b. What types of caregiver training programs (teaching guardians how to give students help		
with homework, use of technology that students will be required to use, etc.) are provided?	none	
c. Do you have an active Site Council?		
o, bo you have an addive site country:	Yes	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership?	Yes	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate?		
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership?	Yes	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate?	Yes School Reach, Direct Mailings, Facebook, School Website	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA	Yes School Reach, Direct Mailings, Facebook, School Website	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70%	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6%	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11%	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80%	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School)	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	BARRIERS IDENTIFIED BY SCHOOL BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8a: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building graduation rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building graduation rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20%	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building dropout rate? c. What is our building dropout rate?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20% DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building dropout rate? c. What is our average comprehensive ACT score?	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20% DATA POINT	BARRIERS IDENTIFIED BY SCHOOL BARRIERS IDENTIFIED BY SCHOOL
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership? c. What types of communication exists with families? Is it adequate? d. What types of communication/social media exists with your community? Is it adequate? SECTION 8: SCHOOL DATA a. What is our building attendance rate? b. What is our building chronic absenteeism rate? b. What is our district chronic absenteeism rate? d. What is our district graduation rate? c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building dropout rate? c. What is our building dropout rate? SECTION 9: OTHER DATA a. Based on your building leadership team analysis, what are the bariers your school faces	Yes School Reach, Direct Mailings, Facebook, School Website DATA POINT 95.70% 6% 11% 91.80% 1.20% DATA POINT DATA POINT DATA POINT funding	BARRIERS IDENTIFIED BY SCHOOL BARRIERS IDENTIFIED BY SCHOOL

Holton Elementary School Building State Assessment Review

District: 336 Holton

School: Holton Elementary School

Building Number: 3887 **Grades Served:** PreK-5

(A) Identify the barriers that must be overcome for each student to achieve grade level proficiency on assessments.

There are always a number of challenges that should be considered when evaluating student success in a district. Some of the key barriers that impact this school include, but are not limited to:

- Difficulty in scheduling and finding more time to provide teacher/staff collaboration that would support improved student learning
- High percentage/number of free and reduced students and increased poverty rate
- High percentage of EL students receiving ESL/ESOL supports and services
- Though not necessarily identified as at-risk using the free and reduced lunch calculation, a number of students are at a high risk of falling behind
- Difficulty in retaining and attracting highly qualified teachers and replacing teachers as they retire
- High levels or increased levels of student trauma (Adverse Childhood Experiences, ACE Study)
- Limited access to community health services and mental health services due to staffing and not enough funds.
- Special Education funding shortfall has limited supports of our highest need students
- Lack of instructional time or changes in instructional opportunities faced during the COVID pandemic created learning loss
- High levels or an increase in absenteeism among our student population
- An increasing level of social emotional challenges and needs of students
- We believe using one assessment score is not an accurate measure of student success, especially because assessments are written in a
 way to avoid 100% success for every assessment participant.

Given an appropriate level of funding for both general education and special education, there are a number of budget actions we could take to remove some barriers. Some of them include:

- Increased salary to recruit and retain high quality certified and classified staff
- Additional staff members hired to meet the individual learning and SEL needs of all students
- Increased funding and time for staff development
- Additional substitute teachers for teacher release time
- Increase paraeducator support in special education classrooms
- Maintain low teacher/pupil ratio for greater individualized instruction
- Additional ESOL teaching staff for bilingual students
- Increase funding for Pre-K programs
- Allocating budget to focus on prevention, detection and intervention concerning trauma and mental health issues

(C) Identify the amount of time the board estimates it will take for each student to achieve grade level proficiency on the state assessments if the budget actions would be implemented.

- Our ever-changing student population brings a varying degree of cognitive abilities and disabilities which precludes us from being able to guarantee a date when all students will meet a singular level of proficiency.
- The current and future levels of school funding have a significant impact on student learning and any increases or decreases have an affect on student success. Any changes to those funding levels, in either direction, impact the ability of students to meet proficiency criteria.
- Lack of constitutional funding of special education continues to impact our ability to fully meet the needs of all students
- While assessment scores are one measure, our district does not believe that student assessment scores should be the sole measure of student proficiency and the determining factor of what defines a successful Kansan.
- Similar to how other professionals, such as doctors, lawyers, etc, cannot ensure 100% success due to a variety of factors and obstacles, we will be unable to achieve 100% proficiency
- Many of the factors that affect student success, such as trauma, poverty, mental health and student disabilities, are out of the local board's
 control, so giving a time estimate on things that consistently change, or are under the control of other agencies, is not a realistic practice of
 a local school board.

NEEDS ASSESSMENT #1

DISTRICT: HOLTON USD 336	ENT for BUDGET PLANNING	(110 2022)	
SCHOOL: HOLTON MIDDLE SCHOOL	GRADE LEVELS: 6-8		
SECTION 1: STUDENT NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
a. How many students are in the building?	236	Increase funding in ESL programs	
b. Percentage of students with an active IEP?	10%		
c. Percentage of students enrollend in ELL services?		Focusing on one test does not create a condusive learning	
d. Percentage of students idenified as At-Risk (Free Lunch)?	36%	enviroment	
e. What is the teacher to student ratio average? (Including all Certified teachers)	1:11	Lack of Special Education funding is taking away from all	
f. What is the average class size?	1:16	students needs and creating a barrier.	
g. Are the needs of foster care students being met? If no, what supports are needed?	Yes		
h. Are there gaps in student success among race/ethnicity student subgroups?	No		
i. Do you have a tiered system of support to target reading growth? Yes/No	Yes		
j. Do you have a tiered system of support to target math growth? Yes/No	Yes		
k. Do you have local assessments to measure reading growth? Yes/No	Yes		
I. Do you have local assessments to measure math growth? Yes/No	Yes		
n. Do you have learning opportunities for students to focus on academic needs outside the	Yes		
p. Reviewing state assessment data, what steps are you taking for all student to maximize their scores?	Updated Math Curr. and continued MTSS for Math/Reading		
o. Have you set targets/goals to move students out of proficiency Levels 1 and 2 on state assessments?	No specific to individual students		
SECTION 2: STATE BOARD OF EDUCATION OUTCOMES			
(Please utilize your district KESA (accreditation) and Star Recognition plans/rubrics)	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
a. How are you measuring social/emotional growth?	SABERS through Fastbridge		
b. What are your targets/goals related to social/emotional growth?	n/a		
c. If you have Kindergarten in your school, how do you determine students are ready for	n/a		
d. What are your targets/goals related to Kindergarten Readiness?	n/a		
e. How are you measuring the success of Individual Plans of Study?	no specific form		
g. What are your targets/goals related to postsecondary completion/attendance?	no specific form		
h. How are you ensuring students are civically engaged?	Advisor Base time used for civi		
SECTION 3: CURRICULUM NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
a. What extended learning opportunities are provided (after school programs, summer	Extended hours tutoring, Summ		
b. Are there appropriate and adequate instructional materials?	Yes		
c. Is current technology appropriate? If no, what technology is needed to support the			
curriculum?	Yes		
	la ser a	DARRIER INFARITIFE BY COLON	
SECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
a. If a high school ~ we teach the subjects and areas of instruction necessary to meet the	n/a	-barriers to the academic or vocational fields would be main	
b. Is every child in your school provied at least the following capacities:		based around the vocational fields.	
 Sufficient oral and written communication skills to enable students to function in 			
complex and rapitdly changing civilization.	yes		
Sufficient knowledge of economic, social, and political systems to enable students			
to make informed choices.	yes		
3. Sufficient understanding of governmental processes to enable the student to			
understand the issues that affect his or her community, state and nation.	yes		

 Sufficient self-knowledge and knowledge of his or her mental and physical 		
wellness.	yes	
Sufficient grounding in the arts to enable each student to appreciate his or her cultural and historical heritage.	yes - all students must take a f	
vocational fields so as to enable each child to choose and pursue life work intellignetly.	not at the middle school level f	
7. Sufficient levels of academic or vocational skills to enable students to complete favorably with their counterparts in surrounding states, in academics or in job market.		
SECTION 5: STAFF NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate personnel/staff to meet the needs of the school and the needs of		
students under ESEA guidelines which requires every classroom to contain an educator who		
is certified in the content area being taught in said classroom and meet the goals of the	yes	
b. How many classified support staff are currently employed and how many are needed at	<u> </u>	
this building?	13	
c. Are there appropriately licensed support personnel such as counselors, librarians, nurses,		
etc.?	No nures stationed in the MS,	
d. Are principals and other key staff trained to provide instructional leadership and	Tro nuies stationed in the IVIS,	
professional development to teachers?	yes 1:15	
e. What is the teacher to student ratio average?	1:15	
SECTION 6: FACILITY NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate space for student learning?	yes	Classrooms are old and not specifically designed for modern
b. Are there necessary repairs and/or adjustment of the existing space that need to be	yes	
SECTION 7: FAMILY NEEDS/COMMUNITY RELATIONS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Do you have regular events to engage parents with teachers?	no	Scheduling and timing "parent involvement" nights have been
b. What types of caregiver training programs (teaching guardians how to give students help		
with homework, use of technology that students will be required to use, etc.) are provided?	none	
c. Do you have an active Site Council?	yes	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership?	yes	
c. What types of communication exists with families? Is it adequate?	Remind, Facebook, School Rea	
d. What types of communication/social media exists with your community? Is it adequate?	Facebook only. Yes	
SECTION 8: SCHOOL DATA	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. What is our building attendance rate?	94.30%	
b. What is our building chronic absenteeism rate?	12.60%	
b. What is our district chronic absenteeism rate?	16.70%	
d. What is our district graduation rate?	91.80%	
c. What is our district dropout rate?	1.20%	
c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School)	1.20% DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate?		
c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building dropout rate?		
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c. What is our district dropout rate? SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School) a. What is our building graduation rate? b. What is our building dropout rate? c. What is our average comprehensive ACT score?		
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Holton Middle School Building State Assessment Review

District: 336 Holton

School: Holton Middle School

Building Number: 3890

Grades Served: 6-8

(A) Identify the barriers that must be overcome for each student to achieve grade level proficiency on assessments.

There are always a number of challenges that should be considered when evaluating student success in a district. Some of the key barriers that impact this school include, but are not limited to:

- Difficulty in scheduling and finding more time to provide teacher/staff collaboration that would support improved student learning
- High percentage of EL students receiving ESL/ESOL supports and services
- Though not necessarily identified as at-risk using the free and reduced lunch calculation, a number of students are at a high risk of falling behind
- Difficulty in retaining and attracting highly qualified teachers and replacing teachers as they retire
- High levels or increased levels of student trauma (Adverse Childhood Experiences, ACE Study)
- Limited access to community health services and mental health services due to staffing and not enough funds.
- Special Education funding shortfall has limited supports of our highest need students
- High levels or an increase in absenteeism among our student population
- An increasing level of social emotional challenges and needs of students
- It is difficult to encourage a student's highest performance on an assessment that does not impact their future.
- Diminishing local control limits our ability to provides supports and services specific to our student and community population
- We do not receive disaggregated and approved state assessment scores until October of a school year, which limits the amount of time
 we have to make adjustments based on that data
- We believe using one assessment score is not an accurate measure of student success, especially because assessments are written in a
 way to avoid 100% success for every assessment participant.

Given an appropriate level of funding for both general education and special education, there are a number of budget actions we could take to remove some barriers. Some of them include:

- Increased salary to recruit and retain high quality certified and classified staff
- Additional staff members hired to meet the individual learning and SEL needs of all students
- Increased funding and time for staff development
- Additional substitute teachers for teacher release time
- Increase paraeducator support in special education classrooms
- Increased funding to expand extended school year and summer school programs for students
- Maintain low teacher/pupil ratio for greater individualized instruction
- Additional ESOL teaching staff for bilingual students
- Allocating budget to focus on prevention, detection and intervention concerning trauma and mental health issues

(C) Identify the amount of time the board estimates it will take for each student to achieve grade level proficiency on the state assessments if the budget actions would be implemented.

- Our student population brings a varying degree of cognitive abilities and disabilities which precludes us from being able to guarantee a
 date when all students will meet a singular level of proficiency.
- The current and future levels of school funding have a significant impact on student learning and any increases or decreases have an affect on student success. Any changes to those funding levels, in either direction, impact the ability of students to meet proficiency criteria.
- Lack of constitutional funding of special education continues to impact our ability to fully meet the needs of all students
- While assessment scores are one measure, our district does not believe that student assessment scores should be the sole measure of student proficiency and the determining factor of what defines a successful Kansan.
- Similar to how other professionals, such as doctors, lawyers, etc, cannot ensure 100% success due to a variety of factors and obstacles, we will be unable to achieve 100% proficiency
- Many of the factors that affect student success, such as trauma, poverty, mental health and student disabilities, are out of the local board's
 control, so giving a time estimate on things that consistently change, or are under the control of other agencies, is not a realistic practice of
 a local school board.

NEEDS ASSESSMENT #1

		(HB 2512)	
DISTRICT: HOLTON USD 336 SCHOOL: HOLTON HIGH SCHOOL	GRADE LEVELS: 9-12		
		Washington Marie and Micros Harris and Participation of the Control of the Contro	
SECTION 1: STUDENT NEEDS		BARRIERS IDENTIFIED BY SCHOOL	
a. How many students are in the building?		Dedicated time and staffing for tierred support systems.	
o. Percentage of students with an active IEP?	10%		
. Percentage of students enrollend in ELL services?		Increase funding in ESL programs	
I. Percentage of students idenified as At-Risk (Free Lunch)?	29%		
. What is the teacher to student ratio average? (Including all Certified teachers)		Focusing on one test does not create a condusive learning	
. What is the AVG class enrollment per period? (Including all Certified teachers)		enviroment	
. Are the needs of foster care students being met? If no, what supports are needed?	Yes	Lack of Special Education funding is taking away from all	
. Are there gaps in student success among race/ethnicity student subgroups?	N/A due to subgroup number	students needs and creating a barrier.	
Do you have a tiered system of support to target reading growth? Yes/No	Yes		
Do you have a tiered system of support to target math growth? Yes/No	Yes		
. Do you have local assessments to measure reading growth? Yes/No	Yes		
Do you have local assessments to measure math growth? Yes/No	Yes		
. Do you have learning opportunities for students to focus on academic needs outside the	Yes		
. Reviewing state assessment data, what steps are you taking for all student to maximize	Math and Reading		
b. Have you set targets/goals to move students out of proficiency Levels 1 and 2 on state			
issessments?	Yes		
ECTION 2: STATE BOARD OF EDUCATION OUTCOMES			
Please utilize your district KESA (accreditation) and Star Recognition plans/rubrics)	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
How are you measuring social/emotional growth?	SABERS	Student/Community buy in to SEL instruction and program	
b. What are your targets/goals related to social/emotional growth?	Utilizing KCTC data continue	Stadenty Community Day in to SEE mod action and program	
. If you have Kindergarten in your school, how do you determine students are ready for	otherig kere data continue		
i. What are your targets/goals related to Kindergarten Readiness?			
e. How are you measuring the success of Individual Plans of Study?	Graduation Rates		
what are your targets/goals related to postsecondary completion/attendance?	To show improvement in our 5		
n. How are you ensuring students are civically engaged?	Student Organizations, Clubs,		
i. now are you ensuring students are divically engaged:	Student Organizations, crubs,		
ECTION 3: CURRICULUM NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL	
. What extended learning opportunities are provided (after school programs, summer	BASS and Summer School	Children I ameteritori management and seekeelees	
	TOASS and Suffiller School	lubbated curriculum resources and technology.	
	Somewhat School	Updated curriculum resources and technology.	
a. Are there appropriate and adequate instructional materials?		Opdated curriculum resources and technology.	
. Are there appropriate and adequate instructional materials? . Is current technology appropriate? If no, what technology is needed to support the	Somewhat	Opdated curriculum resources and technology.	
. Are there appropriate and adequate instructional materials? . Is current technology appropriate? If no, what technology is needed to support the		Updated curriculum resources and technology.	
a. Are there appropriate and adequate instructional materials? Is current technology appropriate? If no, what technology is needed to support the urriculum?	Somewhat	BARRIERS IDENTIFIED BY SCHOOL	
o. Are there appropriate and adequate instructional materials? i. Is current technology appropriate? If no, what technology is needed to support the curriculum? ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218	Somewhat Yes	BARRIERS IDENTIFIED BY SCHOOL	
Are there appropriate and adequate instructional materials? Is current technology appropriate? If no, what technology is needed to support the urriculum? ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32, 72-3218 Is fa high school ~ we teach the subjects and areas of instruction necessary to meet the	Yes DATA POINT		
. Are there appropriate and adequate instructional materials? . Is current technology appropriate? If no, what technology is needed to support the urriculum? ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218 . If a high school ~ we teach the subjects and areas of instruction necessary to meet the . Is every child in your school provied at least the following capacities:	Yes DATA POINT Yes	BARRIERS IDENTIFIED BY SCHOOL	
a. Are there appropriate and adequate instructional materials? Is current technology appropriate? If no, what technology is needed to support the urriculum? ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218 If a high school ~ we teach the subjects and areas of instruction necessary to meet the Is every child in your school provied at least the following capacities: 1. Sufficient oral and written communication skills to enable students to function in	Yes DATA POINT Yes Yes- Required English and	BARRIERS IDENTIFIED BY SCHOOL	
a. Are there appropriate and adequate instructional materials? b. Is current technology appropriate? If no, what technology is needed to support the curriculum? ECTION 4: EDUCATIONAL CAPACITITES pursuant to Article 32. 72-3218 b. If a high school ∼ we teach the subjects and areas of instruction necessary to meet the complex child in your school provied at least the following capacities: 1. Sufficient oral and written communication skills to enable students to function in complex and rapitdly changing civilization.	Yes DATA POINT Yes Yes- Required English and technology courses	BARRIERS IDENTIFIED BY SCHOOL	
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Sufficient grounding in the arts to enable each student to appreciate his or her cultural and historical heritage.	Yes-Graduation requirements include fine arts and history credits	
Sufficient training or preparation for advanced training in either academic or vocational fields so as to enable each child to choose and pursue life work intellignetly.	Yes - 10 CTE Pathways	
 Sufficient levels of academic or vocational skills to enable students to complete favorably with their counterparts in surrounding states, in academics or in job market. 	Yes- 10 CTE Pathways	
SECTION 5: STAFF NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate personnel/staff to meet the needs of the school and the needs of	Yes	No Certified Librarian. HS has been short 2 custodians all
b. How many classified support staff are currently employed and how many are needed at this building?	14	year long.
c. Are there appropriately licensed support personnel such as counselors, librarians, nurses,		
etc.?	No	
d. Are principals and other key staff trained to provide instructional leadership and		
professional development to teachers?	Yes	
e. What is the teacher to student ratio average?	1:14.5	
SECTION 6: FACILITY NEEDS	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Is there adequate space for student learning?	Yes	Staffing and funding to repair and upkeep facilities.
b. Are there necessary repairs and/or adjustment of the existing space that need to be	Yes	
SECTION 7: FAMILY NEEDS/COMMUNITY RELATIONS	DATA POINT	
a. Do you have regular events to engage parents with teachers?	Open House, Freshman	Covid
b. What types of caregiver training programs (teaching guardians how to give students help	Open House, Freshman	
with homework, use of technology that students will be required to use, etc.) are provided?	orientation, SEL family night	
c. Do you have an active Site Council?	Yes	
d. Do you have active PTO, PTA, Booster Club, or other organizations with parent leadership?	Yes	
c. What types of communication exists with families? Is it adequate?	Social Media, School Reach,	
d. What types of communication/social media exists with your community? Is it adequate?	Facebook, Twitter, Instagram-	
SECTION 8: SCHOOL DATA	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. What is our building attendance rate?		Student/Parent disengagement with school (chronic
b. What is our building chronic absenteeism rate?		absenteeism)
b. What is our district chronic absenteeism rate?	16.70%	,
d. What is our district graduation rate?	91.80%	
c. What is our district dropout rate?	1.20%	
SECTION 8A: HIGH SCHOOL NEEDS (Only answer if you are a High School)	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. What is our building graduation rate?	91.80%	HHS data is often skewed by data from Fresh Start Adult
b. What is our building dropout rate?	1.90%	Education in graduation rate data as well as periodic influx of non english speaking students.
c. What is our average comprehensive ACT score?	In 2019 = 21.1	HOH ENGISH Speaking Students.
SECTION 9: OTHER DATA	DATA POINT	BARRIERS IDENTIFIED BY SCHOOL
a. Based on your building leadership team analysis, what are the bariers your school faces	Aging facilities	We lack in space and structure for lab based activitie in our
1. Can they be achieved with additiaonl resources? 2. Why any by ach?	Yes	science classrooms and space in general for project based
Why or why not? Additional building unique idenified items:		learning in most classrooms. The majority of our classrooms
D. Additional building unique identified items.		were designed in 1930 and are not sized for movement of students.
		staucits.

Holton High School Building State Assessment Review

District: 336 Holton

School: <u>Holton High School</u> **Building Number:** <u>3892</u>

Grades Served: 9-12

(A) Identify the barriers that must be overcome for each student to achieve grade level proficiency on assessments.

There are always a number of challenges that should be considered when evaluating student success in a district. Some of the key barriers that impact this school include, but are not limited to:

- Difficulty in scheduling and finding more time to provide teacher/staff collaboration that would support improved student learning
- High percentage of EL students receiving ESL/ESOL supports and services
- Though not necessarily identified as at-risk using the free and reduced lunch calculation, a number of students are at a high risk of falling behind
- Difficulty in retaining and attracting highly qualified teachers and replacing teachers as they retire
- High levels or increased levels of student trauma (Adverse Childhood Experiences, ACE Study)
- Limited access to community health services and mental health services due to staffing and not enough funds.
- Special Education funding shortfall has limited supports of our highest need students
- Increased or high levels of student discipline issues, including high numbers of suspensions and/or expulsions
- High levels or an increase in absenteeism among our student population
- An increasing level of social emotional challenges and needs of students
- It is difficult to encourage a student's highest performance on an assessment that does not impact their future.
- We believe using one assessment score is not an accurate measure of student success, especially because assessments are written in a
 way to avoid 100% success for every assessment participant.

Given an appropriate level of funding for both general education and special education, there are a number of budget actions we could take to remove some barriers. Some of them include:

- Increased salary to recruit and retain high quality certified and classified staff
- Additional staff members hired to meet the individual learning and SEL needs of all students
- Increased funding and time for staff development
- Additional substitute teachers for teacher release time
- Increase paraeducator support in special education classrooms
- Maintain low teacher/pupil ratio for greater individualized instruction
- Additional ESOL teaching staff for bilingual students
- Allocating budget to focus on prevention, detection and intervention concerning trauma and mental health issues

(C) Identify the amount of time the board estimates it will take for each student to achieve grade level proficiency on the state assessments if the budget actions would be implemented.

- Our student population brings a varying degree of cognitive abilities and disabilities which precludes us from being able to guarantee a
 date when all students will meet a singular level of proficiency.
- The current and future levels of school funding have a significant impact on student learning and any increases or decreases have an affect on student success. Any changes to those funding levels, in either direction, impact the ability of students to meet proficiency criteria.
- Lack of constitutional funding of special education continues to impact our ability to fully meet the needs of all students
- While assessment scores are one measure, our district does not believe that student assessment scores should be the sole measure of student proficiency and the determining factor of what defines a successful Kansan.
- Similar to how other professionals, such as doctors, lawyers, etc, cannot ensure 100% success due to a variety of factors and obstacles, we will be unable to achieve 100% proficiency.
- Many of the factors that affect student success, such as trauma, poverty, mental health and student disabilities, are out of the local board's
 control, so giving a time estimate on things that consistently change, or are under the control of other agencies, is not a realistic practice of
 a local school board.